

## PROJECTS SUB (POLICY AND RESOURCES) COMMITTEE

Wednesday, 14 December 2016

Minutes of the meeting of the Projects Sub (Policy and Resources) Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 14 December 2016 at 10.00 am

### Present

#### Members:

Sir Michael Snyder (Chairman)  
Keith Bottomley  
Mark Boleat  
Marianne Fredericks

Christopher Hayward  
Deputy Catherine McGuinness  
Graham Packham  
James Tumbridge

#### Officers:

Peter Lisley	- Town Clerk's Department
Christopher Braithwaite	- Town Clerk's Department
Ian Schofield	- Town Clerk's Department
Craig Spencer	- Town Clerk's Department
Arshi Zaman	- Town Clerk's Department
Caroline Al-Beyerty	- Chamberlain's Department
Mona Lewis	- Chamberlain's Department
Mark Lowman	- City Surveyor's Department
Peter Young	- City Surveyor's Department
Carolyn Dwyer	- Director of Built Environment
Simon Glynn	- Department of the Built Environment
Iain Simmons	- Department of the Built Environment
Jim Turner	- Barbican Centre
Neal Hounsell	- Community and Children's Services Department
Mike Saunders	- Community and Children's Services Department
Tony Cairney	- City of London Police
David Drane	- City of London Police
Jonathan Frost	- City of London Police
Alan Gooden	- City of London Police
Dave McGinley	- City of London Police
Martin O'Regan	- City of London Police
Pauline Weaver	- City of London Police
Andrew McCleave	- City of London Freeman's School
Sue Williams	- City of London Freeman's School

### 1. APOLOGIES

Apologies for absence were received from Jeremy Mayhew, Hugh Morris and James Tumbridge.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations of interests.

3. **MINUTES**

**RESOLVED** – That the public minutes and summary of the meeting held on 23 November 2016 are approved as an accurate record.

4. **GATEWAY APPROVAL PROCESS**

**RESOLVED** – That the Sub-Committee notes the Gateway Approval Process.

5. **BANK JUNCTION EXPERIMENTAL SAFETY SCHEME - GATEWAY 4/5 DETAILED OPTIONS APPRAISAL AND AUTHORITY TO START WORK**

The Sub-Committee considered a report of the Director of the Built Environment which sought approval to commence the implementation of the proposed Experimental Safety Scheme at Bank Junction.

A representative of the Licensed Taxi Drivers Association attended the meeting to speak regarding the Scheme. He commented that:

- The safety record of licensed taxis was very good;
- The Mayor of London was supporting that taxis should be given equal priority to buses as modes of transport;
- It would be more appropriate if taxis were allowed to access the junction in some directions, with certain turns being restricted.
- It may be appropriate, from the end of 2018, for access to the junction to be granted only to zero emission taxis, which would incentivise the use of such vehicles across London.

The Chairman reminded Members that the role of this Sub-Committee was to ensure that the appropriate approach was used for projects and that the principle of whether a project should be pursued was a consideration for consideration by the Policy and Resources Committee, which would meet the following day. In relation to this, the Chairman of the Planning and Transportation Committee noted that the Town Clerk had received a letter from the Greater London Authority's Commissioner of Transport, to which the Chairman of the Planning and Transportation Committee had responded. Members agreed that it would be beneficial if the letter and response were circulated to Members of that Committee in advance of the Committee.

The Chairman commented that the information provided within the report regarding the works and staff costs for the project was not sufficiently detailed. He requested that further information be provided regarding these costs so that Members were aware of the specifics of the costs.

A Member asked that further information be provided regarding the process for ensuring that Satellite Navigation systems were updated to avoid drivers still attempting to use the junction. The Director of the Built Environment agreed that this could be provided.

The Chairman noted that he was not yet convinced as to the accuracy of the modelling which was referred to within the report, but was meeting with the Chairman of the Planning and Transportation Committee and the Director of the Built Environment the following day to discuss this issue.

**RESOLVED** – That the Sub-Committee, subject to being provided with the information requested in relation to the issues outlined above:

- a) Approves the recommendation to proceed to implementation of the experimental safety scheme at Bank to be bus and cycle only Monday to Friday, 0700 -1900 for a period of up to 18 months by use of an experimental traffic order.
- b) delegates authority to the Town Clerk, in consultation with the Chairman and Deputy Chairman, to agree the procurement for the temporary enforcement cameras if not within the estimated budget range.
- c) Approves the budget of £792,000 to implement, monitor and report back to committee the outcome of the experimental scheme within 18 months of the scheme becoming operational.
- d) Approves the inclusion of any further Transport for London funding to the project budget that arises after this committee decision.

6. **MONUMENT AND LOWER THAMES STREET JUNCTION - PUBLIC REALM ENHANCEMENT PROJECT - UPDATE (GATEWAY 4)**

The Sub-Committee considered a report of the Director of the Built Environment which provided an update regarding the Public Realm Enhancement Project (Update) for the Monument and Lower Thames Street Junction. The report explained that the project design had been approved by Committees in 2008, but had not been progressed at that time due to a shortfall in Transport for London funding. This funding was now available and therefore approval was sought to progress the project.

The Sub-Committee noted that the report did not provide sufficient information regarding the procurement and therefore agreed that the project should progress on the Regular Route.

**RESOLVED** – That the Sub-Committee:

- a) Agrees that the project proceeds to Gateway 5 on the Regular Route, at a total estimated cost up to £260,032, to be funded from Transport for London (£111,532), the 20 Fenchurch Street Section 106 Agreement (£97,500 plus interest accrued and indexation) and further funding of approximately £50,000 to be identified and confirmed at the next reporting stage – see paragraph 3, Next Steps..
- b) Agrees the funding of £32,500, required to reach the next stage of reporting, to be funded from Transport for London (£111,532) – see details in table 2.

- c) Agrees that this project proceed on the light route of the project procedure.

**7. EASTERN CITY CLUSTER - PUBLIC ART (YEAR SIX AND YEARS SEVEN TO NINE)**

The Sub-Committee considered a report of the Director of the Built Environment which provided Members with an update on year six of the Sculpture in the City project delivered in 2016; advised on preparations for year seven (2017); and reviewed the funding approval for the delivery of years eight and none of the project, which would be implemented in 2018 and 2019.

A Member asked for further information regarding why staff costs increased by 50% between years six and seven of the project. The Director of the Built Environment explained that this was because in previous years some of the staff costs had been through in-kind contributions but, due to the increased scale of the project, the full staff costs were now reflected going forward.

The Chairman commented that all projects must include their full staff costs at all stages of the project so that Members were able to assess projects on the basis of accurate information.

**RESOLVED** – That the Sub-Committee:

- a) Notes the contents of this update report;
- b) Agrees to retain the project in-house for the next three years;
- c) Agrees that any underspend from previous years is transferred to future years of the project;
- d) Approves the appointment and/or procurement of all services associated with the delivery of the project for years 2017-19 in accordance with Section 5 of the report; and
- e) Delegates authority to the Director of Transportation and Public Realm and Head of Finance to adjust the project budget between staff costs, fees and works (and between years seven to nine), providing the overall budget is not exceeded.

**8. CITY-WIDE PEDESTRIAN MODEL - GATEWAY 6 UPDATE REPORT**

The Sub-Committee considered a report of the Director of the Built Environment which provided an update on the project to develop a City-Wide digital pedestrian model.

The Chairman commented that the report focused only on pedestrians and requested that, where this modelling data was used, all transportation methods were considered. The Director of the Built Environment explained that the purpose of this project was to develop pedestrian modelling data, as Transport for London (TfL) did not provide pedestrian modelling. The Director of the Built Environment confirmed that this pedestrian modelling data would be used alongside the modelling data provided by TfL.

**RESOLVED** –That the Sub-Committee:

- a) notes the contents of this report; and
- b) authorises officers to extend the project budget by £137,600 in order to procure further enhancements to the model. This will be part funded by TfL (£80,000), and partly from departmental resources (£57,000).
- c) authorises a waiver of the Procurement Regulations to allow officers to procure these services directly from Space Syntax Ltd.

9. **CROSSRAIL URBAN REALM PROJECTS - GATEWAY 4 UPDATE REPORT**

The Sub-Committee considered a report of the Director of the Built Environment which provided Member with an update on the Crossrail Urban Realm Projects.

**RESOLVED** – That the Sub-Committee:

- a) Note that the public realm proposals for the Crossrail Work Sites in the City have been submitted to the City, as Local Planning Authority under Schedule 7 of the Crossrail Act and a delegated decision is due by the end of 2016;
- b) Approve the proposed new loading bay, footway build-out and taxi rank on Lindsey Street (Farringdon East Station), subject to i) a Waiting and Loading Order being approved in respect of the loading bay and ii) the taxi rank being appointed by the Commissioner of the City of London Police; and
- c) Note that a new project will be initiated to manage the reinstatement of land at the Finsbury Circus construction shaft.
- d) Authorise officers to complete the design of the areas immediately adjacent to the Crossrail Works Sites at Liverpool Street and Moorgate (the Wider Work Areas) and authorise the release of additional funds for this purpose (£213k for Liverpool Street, and £218k for Moorgate, both to be funded by S106 funds).

10. **MIDDLESEX STREET, AVONDALE SQUARE, GOLDEN LANE AND YORK WAY ESTATES, EXTERNAL AND INTERNAL COMMON PARTS REDECORATION - ISSUE REPORT (GATEWAY 3/4)**

The Sub-Committee considered a report of the Director of Community and Children's Services which sought approval to combine the existing projects in respect of the redecorations to external and internal common parts for the Middlesex Street, Avondale Square, Golden Lane and York Way Estates.

The Chairman commented that he agreed with the proposed approach to combine these projects, but requested that information be provided regarding the costs of this approach, compared to progressing with the works as separate projects, so that the Sub-Committee could be satisfied that a similar approach would be appropriate for future projects.

A Member asked for clarification regarding why the works in relation to the flooring in the lift lobby areas and replacement of tenants' front doors at Petticoat Tower were not included within the combined project. The Director of Community and Children's Services explained that these aspects of the work were of a specialised nature and therefore it would be better value for money to progress these works independently of the main project.

**RESOLVED –** That the Sub-Committee:

- a) Approves the combination of the two External and Internal Common Parts redecoration projects.
- b) Approves the separation of the additional works to Petticoat Tower from the scope of the External and Internal Common Parts redecoration project, so that they can be addressed separately as Revenue projects.
- c) Notes the revised total budget of £2,875,163.

**11. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

**12. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no items of urgent business.

**13. EXCLUSION OF THE PUBLIC**

**RESOLVED –** That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following item(s) on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

**Item No.**

14 – 31

**Paragraph No**

3

**14. NON-PUBLIC MINUTES**

The Sub-Committee approved the non-public minutes of the meeting held on 23 November 2016 as an accurate record subject to one amendment.

**15. POLICE ACCOMMODATION PROGRAMME**

The Sub-Committee considered and approved three joint reports of the Commissioner of the City of London Police, the Chamberlain and the City Surveyor, which provided Members with an update on the interlinked programmes within the Police Accommodation Strategy and sought approval for the next phases of work.

**16. TEMPLE CHAMBERS - EXTERNAL REDECORATION AND REPAIRS - GATEWAY 3/4 OPTIONS APPRAISAL**

The Sub-Committee considered and approved a report of the City Surveyor which sought approval of the preferred option for the external redecoration and repairs to Temple Chambers.

**17. LORD MAYOR'S STATE COACH: CONSERVATION AND REPAIR - ISSUE REPORT (GATEWAY 4)**

The Sub-Committee considered and approved a report of the City Surveyor which sought approval for the budget and appointment of contractors for the project regarding the conservation and repair of the Lord Mayor's State Coach.

**18. 181 QUEEN VICTORIA STREET REFURBISHMENT OF BRIDGE HOUSE AND THE ADJOINING CAR PARK - ISSUE REPORT (GATEWAY 5)**

The Sub Committee considered and approved a report of the City Surveyor which sought an increase in the budget for the refurbishment of Bridge House and the adjoining car park at 181 Queen Victoria Street.

**19. CITY OF LONDON FREEMEN'S SCHOOL – 2016 MASTERPLAN - GATEWAY 2 PROJECT PROPOSAL**

The Sub-Committee considered and approved a joint report of the Headmaster of the City of London Freeman's School and the City Surveyor which proposed a project for the development of the City of London Freeman's School 2016 Masterplan.

**20. RELOCATION OF ADULT SKILLS AND EDUCATION SERVICES TO GUILDHALL BUSINESS LIBRARY - GATEWAY 2 PROJECT PROPOSAL**

The Sub-Committee considered and approved a report of the Director of Community and Children's Services which proposed a project to enable the relocation of Adult Skills and Education Services to the Guildhall Business Library.

**21. EMERGENCY SERVICES MOBILE COMMUNICATIONS PROGRAMME (ESMCP) DIRECT NETWORK SERVICE PROVIDER - ISSUE REPORT (GATEWAY 2)**

The Sub-Committee considered and approved a report of the Commissioner of the City of London Police which sought additional funding to reach the next Gateway of the Emergency Services Mobile Communications Programme (ESMCP).

**22. FRAUDULENT ID DOCUMENTS DATABASE - GATEWAY 3/4 OPTIONS APPRAISAL**

The Sub-Committee considered and approved a report of the Commissioner of the City of London Police which set out the options to progress the project to create a national Fraudulent ID documents database.

**23. CASE, CUSTODY, CRIME AND INTELLIGENCE PROJECT - ISSUE REPORT (GATEWAY 5)**

The Sub-Committee considered and approved a report of the Commissioner of the City of London Police which sought approval of a collaborative approach with a strategic partner to implement the Case, Custody, Crime and Intelligence Project.

24. **ACTION AND KNOW FRAUD CENTRE - PROCUREMENT AND FUNDING - ISSUE REPORT (GATEWAY 5)**  
The Sub Committee considered and approved a report of the Commissioner of the City of London Police in respect of procurement and funding for the Action and Know Fraud Centre.
25. **ELECTRONIC SOCIAL CARE REPORTING AND CASE MANAGEMENT SYSTEM - GATEWAY 3/4 OPTIONS APPRAISAL**  
The Sub-Committee considered and approved a report of the Director of Community and Children's Services which sought approval for the preferred option for the Electronic Social Care Recording and Case Management System.
26. **BARBICAN CAMPUS PROGRAMME: AMBER AND RED PROJECTS**  
The Sub-Committee noted a report of the Managing Director, Barbican Centre, which summarised all the current building related works and projects across the Barbican Campus and Guildhall School.
27. **HIGHWAYS AND PUBLIC REALM PROGRAMME: GREEN, AMBER AND RED PROJECTS**  
The Sub-Committee noted a report of the Director of the Built Environment in respect of Green, Amber and Red Projects in the Highways and Public Realm Programme.
28. **OPEN SPACES RED, AMBER AND GREEN PROJECTS UPDATE**  
The Sub-Committee noted a report of the Director of Open Spaces in respect of Green, Amber and Red Projects managed by the Department of Open Spaces.
29. **ACTION TAKEN BY THE TOWN CLERK UNDER DELEGATED AUTHORITY OR URGENCY PROCEDURES**  
The Sub-Committee noted a report of the Town Clerk which provided information of action taken under delegated authority or urgency procedures since the last meeting.
30. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**  
There were no questions.
31. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**  
There were two items of urgent business.

**The meeting ended at 11.05 am**

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Chairman

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